National Grain Car Council Meeting Friday, December 5, 2003, 10:00 a.m. - 3:00 p.m. Holiday Inn O'Hare International

AGENDA

10:00 am* Meeting Begins

- Welcome
 - Chairman Terry Voss
 - Vice Chairman Deborah Butler
- Introduction of Guests
 - The Honorable Roger Nober, Chairman STB (Confirmed)
 - Kendell Keith, President National Grain and Feed Assoc.
 - K. Grant Ozburn, Jr., President ASLRRA
 - John Batsen USDA
- Member Introduction
- Approval of Minutes
- Financial Report
- Remarks
 - Honorable Roger Nober
- Rail Carrier Reports (All) 2003 Fall Harvest (how it went, along with an update on current status of car ownership and availability along with transit times and utilization)
- Open Forum
- Closing Remarks

3:00 pm Meeting Adjourns

^{*}Start time tentative based on arrival of out of town members and guests

^{**}Lunch will be served at around 12 noon